TRANSNET NATIONAL PORTS AUTHORITY
TENDER NUMBER: TNPA/2023/09/0019/43828/RFP
DESCRIPTION OF THE WORKS: PROVISION FOR FEASIBILITY STUDIES FOR THE DEVELOPMENT
OF NEW BERTH 605 AT THE PORT OF RICHARDS BAY



TRANSNET SOC LIMITED

TENDER NO.: TNPA/2023/09/0019/43828/RFP: PROVISION FOR FEASIBILITY STUDIES FOR THE DEVELOPMENT OF NEW BERTH 605 AT THE PORT OF RICHARDS BAY

ADDENDUM NO. 001

DATED 30 November 2023

The following information is furnished in addition to, in amplification and substitution of, matters contained in the tender documents issued in respect of the abovementioned work.

1. COVER PAGE

Replace existing page 1 of 2 of the **Cover Page** with attached page 1 of 2 of **Cover Page**.

Closing Date is extended from 18 January 2024 to 05 February 2024.

1. T1.1 TENDER NOTICE AND INVITATION TO TENDER

Replace existing page 2 of 4 of the **T1.1 TENDER NOTICE AND INVITATION TO TENDER** with attached page 2 of 4 of **T1.1 TENDER NOTICE AND INVITATION TO TENDER**.

Closing Date is extended from 18 January 2024 to 05 February 2024.

2. T1.2 TENDER DATA

Replace existing page 4 of 11 of the T1.2 TENDER DATA with attached page 4 of 11 of T1.2 TENDER DATA.

C.2.15	The closing time for submission of tender offers is: Time: 16:00pm on the 05 February 2024 Location: The Transnet e-Tender Submission Portal: (https://transnetetenders.azurewebsites.net)
	NO LATE TENDERS WILL BE ACCEPTED

3. T2.2-12 INTENTION TO TENDER

Replace existing T2.2-12 INTENTION TO TENDER in its entirety with attached T2.2-12 INTENTION TO TENDER.

Closing Date is extended from 18 January 2024 to 05 February 2024.

WITNESSES:	
1	
	TENDERER / CONTRACTOR
2	
WITNESSES:	
1	

TRANSNET NATIONAL PORTS AUTHORITY
TENDER NUMBER: TNPA/2023/09/0019/43828/RFP
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OF NEW BERTH 605 AT THE PORT OF RICHARDS BAY



	TRANSNET SOC LIMITED
2	FROM:
	DATE:
TO:	Transnet National Ports Authority 237 Mahatma Gandhi Road Durban 4000 (Attention: Nomvula Makeleni Vundla - Email. Nomvula.MakeleniVundla@transnet.net)
Dear Si	rs / Madam
Tende	no. TNPA/2023/09/0019/43828/RFP: Provision for Feasibility Studies for the development
of New	Berth 605 at the Port of Richards Bay
Receipt	of Addendum No. 001 dated 30 November 2023 is hereby acknowledged.
Kind reg	gards
TENDE	RER

NOTE: This acknowledgement must be signed and returned to this office on or before closing date of tender.

Ref: TNPA/2023/09/0019/43828/RFP



Transnet National Ports Authority

an Operating Division of TRANSNET SOC LTD

[Registration Number 1990/000900/30]

REQUEST FOR PROPOSAL (RFP)

THE PROVISION FOR FEASIBILITY STUDIES FOR THE DEVELOPMENT OF NEW BERTH 605 AT THE PORT OF RICHARDS BAY

RFP NUMBER : TNPA/2023/09/0019/43828/RFP

ISSUE DATE : 10 NOVEMBER 2023

COMPULSORY CLARIFICATION : 17 NOVEMBER 2023

MEETING

CLOSING DATE : 05 FEBRUARY 2024

CLOSING TIME : 16h00

TENDER VALIDITY PERIOD : 12 Weeks from closing date



Contents

Number Heading

The Tender

Part T1: Tendering Procedures

- T1.1 Tender Notice and Invitation to Tender
- T1.2 Tender Data

Part T2: Returnable Documents

- T2.1 List of Returnable Documents
- T2.2 Returnable Schedules

The Contract

Part C1: Agreements and Contract Data

- C1.1 Form of Offer and Acceptance
- C1.2 Contract Data (Parts 1 & 2)
- C1.3 Form of Guarantee

Part C2: Pricing Data

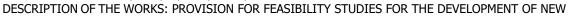
- C2.1 Pricing Instructions
- C2.2 Pricing Schedule

Part C3: Scope of Work

C3.1 Works Information

Part C4: Site Information

C4.1 Site Information







T1.1 TENDER NOTICE AND INVITATION TO TENDER

SECTION 1: NOTICE TO TENDERERS

1. INVITATION TO TENDER

Responses to this Tender [hereinafter referred to as a **Tender**] are requested from persons, companies, close corporations or enterprises [hereinafter referred to as a Tenderer].

DESCRIPTION	PROVISION FOR FEASIBILITY STUDIES FOR THE DEVELOPMENT OF NEW BERTH 605 AT THE PORT OF RICHARDS BAY
TENDER DOWNLOADING	This Tender may be downloaded directly from the National Treasury eTender Publication Portal at www.etenders.gov.za and the Transnet website at https://transnetetenders.azurewebsites.net (please use Google Chrome to access Transnet link) FREE OF CHARGE.

	A Compulsory Tender Clarification Meeting will be conducted at Port of Richards Bay, Elwazini Boardroom, Ventura Road, Richards Bay, 17 November 2023, at 14:00 [2 O'clock] for a period of ± 3 (three) hours. [Tenderers to provide own transportation and accommodation]. The Compulsory Tender Clarification Meeting will start punctually, and information will not be repeated for the benefit of Tenderers arriving late.
COMPULSORY TENDER CLARIFICATION MEETING	Certificate of Attendance in the form set out in the Returnable Schedule T2.2-01 hereto must be completed and submitted with your Tender as proof of attendance is required for a compulsory site meeting and/or tender briefing. Tenderers are required to bring this Returnable Schedule T2.2-01 to the Compulsory Tender Clarification Meeting to be signed by the <i>Employer's</i> Representative. Tenderers failing to attend the compulsory tender briefing will be disqualified.
CLOSING DATE	16h00 on 05 February 2024 Tenderers must ensure that tenders are uploaded timeously onto the system. No late tender submissions will be accepted.

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2. TENDER SUBMISSION

Transnet has implemented a new electronic tender submission system, the e-Tender Submission Portal, in line with the overall Transnet digitalization strategy where suppliers can view advertised tenders, register their information, log their intent to respond to bids and upload their bid proposals/responses on to the system.

- a) The Transnet e-Tender Submission Portal can be accessed as follows:
 Log on to the Transnet e-Tenders management platform website (https://transnetetenders.azurewebsites.net).
 - Click on "ADVERTISED TENDERS" to view advertised tenders;
 - Click on "SIGN IN/REGISTER for bidder to register their information (must fill in all mandatory information);
 - Click on "SIGN IN/REGISTER" to sign in if already registered;
 - Toggle (click to switch) the "Log an Intent" button to submit a bid;
 - Submit bid documents by uploading them into the system against each tender selected.
 - Tenderers are required to ensure that electronic bid submissions are done at least a day before the closing date to prevent issues which they may encounter due to their internet speed, bandwidth or the size of the number of uploads they are submitting. Transnet will not be held liable for any challenges experienced by bidders as a result of the technical challenges. Please do not wait for the last hour to submit. A Tenderer can upload 30mb per upload and multiple uploads are permitted.
- b) The tender offers to this tender will be opened as soon as possible after the closing date and time. Transnet shall not, at the opening of tenders, disclose to any other company any confidential details pertaining to the Tender Offers / information received, i.e., pricing, delivery, etc. The names and locations of the Tenderers will be divulged to other Tenderers upon request.
- c) Submissions must not contain documents relating to any Tender other than that shown on the submission.

3. CONFIDENTIALITY

All information related to this RFP is to be treated with strict confidentiality. In this regard Tenderers are required to certify that they have acquainted themselves with the Non-Disclosure Agreement. All information related to a subsequent contract, both during and after completion thereof, will be treated with strict confidence. Should the need however arise to divulge any information gleaned from provision of the Works, which is either directly or indirectly related to Transnet's business, written approval to divulge such information must be obtained from Transnet.

4. DISCLAIMERS

Tenderers are hereby advised that Transnet is not committed to any course of action as a result of its issuance of this Tender and/or its receipt of a tender offer. In particular, please note that Transnet reserves the right to:

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- 4.1. Award the business to the highest scoring Tenderer/s unless objective criteria justify the award to another tenderer.
- 4.2. Not necessarily accept the lowest priced tender or an alternative Tender;
- 4.3. Go to the open market if the quoted rates (for award of work) are deemed unreasonable;
- 4.4. Should the Tenderers be awarded business on strength of information furnished by the Tenderer, which after conclusion of the contract is proved to have been incorrect, Transnet reserves the right to terminate the contract;
- 4.5. Request audited financial statements or other documentation for the purposes of a due diligence exercise;
- 4.6. Not accept any changes or purported changes by the Tenderer to the tender rates after the closing date;
- 4.7. Verify any information supplied by a Tenderer by submitting a tender, the Tenderer/s hereby irrevocably grant the necessary consent to the Transnet to do so;
- 4.8. Conduct the evaluation process in parallel. The evaluation of Tenderers at any given stage must therefore not be interpreted to mean that Tenderers have necessarily passed any previous stage(s);
- 4.9. Unless otherwise expressly stated, each tender lodged in response to the invitation to tender shall be deemed to be an offer by the Tenderer. The Employer has the right in its sole and unfettered discretion not to accept any offer.
- 4.10. Not be held liable if tenderers do not provide the correct contact details during the clarification session and do not receive the latest information regarding this RFP with the possible consequence of being disadvantaged or disqualified as a result thereof.
- 4.11. Transnet reserves the right to exclude any Tenderers from the tender process who has been convicted of a serious breach of law during the preceding 5 [five] years including but not limited to breaches of the Competition Act 89 of 1998, as amended. Tenderers are required to indicate in tender returnable [clause 12 on T2.2-20], [Breach of Law] whether or not they have been found guilty of a serious breach of law during the past 5 [five] years.
- 4.12. Transnet reserves the right to perform a risk analysis on the preferred tenderer to ascertain if any of the following might present an unacceptable commercial risk to the employer:
 - unduly high or unduly low tendered rates or amounts in the tender offer;
 - contract data of contract provided by the tenderer; or
 - the contents of the tender returnables which are to be included in the contract.
- **5.** Transnet will not reimburse any Tenderer for any preparatory costs or other work performed in connection with this Tender, whether or not the Tenderer is awarded a contract.

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DESCRIPTION OF THE WORKS: PROVISION FOR FEASIBILITY STUDIES FOR THE DEVELOPMENT OF NEW

BERTH 605 AT THE PORT OF RICHARDS BAY



6. NATIONAL TREASURY'S CENTRAL SUPPLIER DATABASE

Tenderer are required to self-register on National Treasury's Central Supplier Database (CSD) which has been established to centrally administer supplier information for all organs of state and facilitate the verification of certain key supplier information. The CSD can be accessed at https://secure.csd.gov.za/. Tenderer are required to provide the following to Transnet in order to enable it to verify information on the CSD:

Supplier Number	and	Unique	registration	reference
number((Tender Data)			

Transnet urges its clients, suppliers and the general public to report any fraud or corruption to TIP-OFFS ANONYMOUS: 0800 003 056 OR Transnet@tip-offs.com

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T 1.1: Tender Notice and Invitation

DESCRIPTION OF THE WORKS: PROVISION FOR FEASIBILITY STUDIES FOR THE DEVELOPMENT OF NEW





T1.2 TENDER DATA

The conditions of tender are the Standard Conditions of Tender as contained in Annex C of the CIDB Standard for Uniformity in Engineering and Construction Works Contracts. The Standard for Uniformity in Construction Procurement was first published in Board Notice 62 of 2004 in Government Gazette No 26427 of 9 June 2004. It was subsequently amended in Board Notice 67 of 2005 in Government Gazette No 28127 of 14 October 2005, Board Notice 93 of 2006 in Government Gazette No 29138 of 18 August 2006, Board Notice No 9 of 2008 in Government Gazette No 31823 of 30 January 2009, Board Notice 86 of 2010 in Government Gazette No 33239 of 28 May 2010, Board Notice 136 of 2015 in Government Gazette 38960 of 10 July 2015 and Board Notice 423 of 2019 in Government Gazette No 42622 of 8 August 2019.

This edition incorporates the amendments made in Board Notice 423 of 2019 in Government Gazette 42622 of 8 August 2019. (see www.cidb.org.za).

The Standard Conditions of Tender make several references to Tender data for detail that apply specifically to this tender. The Tender Data shall have precedence in the interpretation of any ambiguity or inconsistency between it and the Standard Conditions of Tender.

Each item of data given below is cross-referenced in the left-hand column to the clause in the Standard Conditions of Tender to which it mainly applies.

Clause		Data
C.1.1	The <i>Employer</i> is	Transnet SOC Ltd (Reg No. 1990/000900/30)
C.1.2	The tender documents issued by the Emp	ployer comprise:
	Part T: The Tender	
	Part T1: Tendering procedures	T1.1 Tender notice and invitation to tender T1.2 Tender data
	Part T2: Returnable documents	T2.1 List of returnable documents T2.2 Returnable schedules
	Part C: The contract	
	Part C1: Agreements and contract data	C1.1 Form of offer and acceptance C1.2 Contract data (Part 1 & 2) C1.3 Form of Securities
	Part C2: Pricing data	C2.1 Pricing instructions C2.2 Pricing Schedule
	Part C3: Scope of work	C3.1 Works Information

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DESCRIPTION OF THE WORKS: PROVISION FOR FEASIBILITY STUDIES FOR THE DEVELOPMENT OF NEW

BERTH 605 AT THE PORT OF RICHARDS BAY



Name: Nomvula Makeleni Vundla

Address: Transnet National Ports Authority

237 Mahatma Ghandhi Road

TRANSNET

Durban 4001

Tel No. N/A

E – mail <u>Nomvula.MakeleniVundla@transnet.net</u>

C.2.1 Only those tenderers who satisfy the following eligibility criteria are eligible to submit tenders:

1. Stage One - Eligibility with regards to attendance at the compulsory clarification meeting:

An authorised representative of the tendering entity or a representative of a tendering entity that intends to form a Joint Venture (JV) must attend the compulsory clarification meeting in terms C2.7

2. Stage Two - Functionality:

Only those tenderers who obtain the minimum qualifying score for functionality will be evaluated further in terms of price and the applicable preference point system. The minimum qualifying for score for functionality is **70** points.

The evaluation criteria for measuring functionality and the points for each criterion and, if any, each sub-criterion are as stated in C.3.11.3 below.

Any tenderer that fails to meet the stipulated pre-qualifying criteria will be regarded as an unacceptable tender.

3. Stage Three – Specific Goals:

Tenderers who achieve the minimum qualifying score for functionality of 70 points will be evaluated further in terms of price and specific goals. The evaluation criteria for measuring specific goals are stated in C.3.11 below.

C.2.7 The arrangements for a compulsory clarification meeting are as stated in the Tender Notice and Invitation to Tender. Tenderers must complete and sign the attendance register. Addenda will be issued to and tenders will only be received

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from those tendering entities including those entities that intends forming a joint venture appearing on the attendance register.

Tenderers are also required to bring their RFP document to the briefing session and have their returnable document T2.2-01 certificate of attendance signed off by the Employer's authorised representative.

- C.2.12 No alternative tender offers will be considered.
- C.2.13.3 Each tender offer shall be in the **English Language.**
- C.2.13.5 The Employer's details and identification details that are to be shown on each
- C2.15.1 tender offer are as follows:

Identification details:

The tender documents must be uploaded with:

- Name of Tenderer:
- Contact person and details:
- The Tender Number:
- The Tender Description

Documents must be marked for the attention of:

Employer's Agent: Nomvula Makeleni Vundla

- C.2.13.9 Telephonic, telegraphic, facsimile or e-mailed tender offers will not be accepted.
- C.2.15 The closing time for submission of tender offers is:

Time: 16:00 on the 05 February 2024

Location: The Transnet e-Tender Submission Portal:

(https://transnetetenders.azurewebsites.net);

NO LATE TENDERS WILL BE ACCEPTED

- C.2.16 The tender offer validity period is **12 weeks** after the closing date. Tenderers are to note that they may be requested to extend the validity period of their tender, on the same terms and conditions, if Transnet's internal evaluation and governance approval processes has not been finalised within the validity period.
- C.2.23 The tenderer is required to submit with his tender:
 - A valid Tax Clearance Certificate issued by the South African Revenue Services.
 <u>Tenderers also to provide Transnet with a TCS PIN to verify Tenderers compliance status</u>.
 - A valid B-BBEE Certificate from a Verification Agency accredited by the South African Accreditation System [SANAS], or a sworn affidavit confirming annual turnover and level of black ownership, in line with the code of good practice,

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together with the tender;

- 3. Proof of registration on the Central Supplier Database;
- Letter of Good Standing with the Workmen's compensation fund by the tendering entity or separate Letters of Good Standing from all members of a newly constituted JV.

Note: Refer to Section T2.1 for List of Returnable Documents

C3.11 The minimum number of evaluation points for functionality is **70**

The procedure for the evaluation of responsive tenders is Functionality, Price and Preference:

Only those tenderers who attain the minimum number of evaluation points for Functionality will be eligible for further evaluation, failure to meet the minimum threshold will result in the tender being disqualified and removed from any further consideration.

Functionality Criteria

The functionality criteria and maximum score in respect of each of the criteria are as follows:

Functionality criteria	Sub-criteria	Sub-	Maximum
		criteria	number of
		points	points
T2.2-02 Management and CV's of Key Persons.	Engineering Manager: Relevant years of experience Qualifications Professional Registration	6	
	Senior Design Engineer: Relevant years of experience Qualifications Professional Registration	6	
	Engineer (Marine/Structural): Relevant years of experience Qualifications Professional Registration	6	60
	Engineer (Civil/Transportation): Relevant years of experience Qualifications Professional Registration	6	

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	Engineer (Electrical): Relevant years of experience Qualifications Professional Engineer Senior Project Manager: Relevant years of experience Qualifications Professional Registration	5	
	Project Controls Manager: Relevant years of experience Qualification	4	
	Senior Construction Manager: Relevant years of experience Qualification Professional Registration	4	
	Environmental Manager: Relevant years of experience Qualification Professional Registration	4	
	Safety Agent : Relevant years of experience Qualification Professional Registration	4	
	Quantity Surveyor: Relevant years of experience Qualification Professional Registration	3	
	Quality Officer: Relevant years of experience Professional Registration	3	
	Contract Administrator: Relevant years of experience Professional Registration	3	
T2.2-03 Approach Paper	Outline of proposed approach Feasibility design development and links to Specialist Studies Design Reviewing process Resource matrix Management tools and system	20	20





Maximum possible score for Functionality			100
T2.2 05 Programme	Gantt chart Programme estimating duration from award to completion of study < 12 months.	10	10
T2.2-04 Previous Experience	Company track record for conducting similar EPCM services in concept, engineering design, procurement, and construction management with more than 3 similar projects in Port/Marine infrastructure projects in the last 20 years. More than 3 contactable reference letters from current or previous clients.	5	10
	Works Information (design philosophy) Detailed method statement		

Functionality shall be scored independently by not less than 3 (three) evaluators and averaged in accordance with the following schedules:

- T2.2-02 Management & CVs of Key Persons
- T2.2-03 Approach Paper
- T2.2-04 Previous Experience
- T2.2-05 Programme

Each evaluation criteria will be assessed in terms of scores of 0, 40, 70, 90, 100 The scores of each of the evaluators will be averaged, weighted and then totalled to obtain the final score for functionality, unless scored collectively. (See CIDB Inform Practice Note #9).

Note: Any tender not complying with the above-mentioned requirements, will be regarded as non-responsive and will therefore <u>not</u> be considered for further evaluation. This note must be read in conjunction with Clause C.2.1.

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C.3.11. Only tenders that achieve a minimum qualifying score for functionality will be evaluated further in accordance with the 90/10 preference points systems as described in Preferential Procurement Regulations

> 90 where the financial value of one or more responsive tenders received have a value is above R50 million, inclusive of all applicable taxes.

Thresholds	Minimum Threshold
Functionality	70

Evaluation Criteria	Final Weighted Scores
Price	90
Specific goals	10
TOTAL SCORE:	100

Up to 100 minus W₁ tender evaluation points will be awarded to tenderers who complete the preferencing schedule and who are found to be eligible for the preference claimed. Should the evidence required for any of the Specific Goals applicable in this tender not be provided, a tenderer will score zero preference points for that particular "Specific Goal".

In terms of Transnet Preferential Procurement Policy (TPPP) and Procurement Manuals, the following preference points must be awarded to a bidder who provides the relevant required evidence for claiming points

Selected Specific Goal	Number of points allocated (10)
B-BBEE Level of contributor (1 or 2)	3.00
The promotion of enterprises located in Kwa-Zulu Natal (KZN) province for work to be done or services to be rendered in that KZN province	2.00
The promotion of supplier development through subcontracting for a minimum of 30% of the value of a contract to/with EMEs and/or QSEs 51% owned by black people, youth, women or disabled people.	5.00
Non-Compliant and/or B-BBEE Level 3-8 contributors	0.00

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The following Table represents the evidence to be submitted for claiming preference points for applicable specific goals in a particular tender:

Specific Goals	Acceptable Evidence
B-BBEE Status Level of Contributor 1 or 2	B-BBEE Certificate / Sworn - Affidavit / B-BBEE CIPC Certificate (in case of JV, a consolidated scorecard will be accepted) as per DTIC guidelines
The promotion of enterprises located in Kwa-Zulu Natal (KZN) province for work to be done or services to be rendered in that KZN province	 CIPC registration documents B-BBEE Certificate / Sworn - Affidavit / B-BBEE CIPC Certificate (in case of JV, a consolidated scorecard will be accepted) as per DTIC guidelines. Proof of Registered address of the entity
The promotion of supplier development through subcontracting for a minimum of 30% of the value of a contract to/with EMEs and/or QSEs 51% owned by black people, youth, women or disabled people.	 Subcontracting agreements and declaration Subcontractors CIPC registration documents Subcontractors B-BBEE Certificate / Sworn - Affidavit / B-BBEE CIPC Certificate (in case of JV, a consolidated scorecard will be accepted) as per DTIC guidelines.

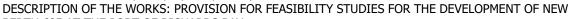
The maximum points for this bid are allocated as follows:

<u>DISCRIPTION</u>	<u>POINTS</u>
PRICE	90
SPECIFIC GOALS:	
 B-BBEE Level of contributor 1 or 2 (3 points) The promotion of enterprises located in Kwa-Zulu Natal (KZN) province for work to be done or services to be rendered in that KZN province (2 points) The promotion of supplier development through subcontracting for a minimum of 30% of the value of a contract to/with EMEs and/or QSEs 51% owned by black people, youth, women or disabled people. (5 points) 	10

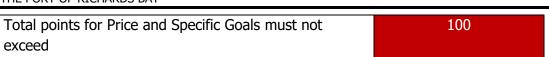
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Note: Transnet reserves the right to carry out an independent audit of the tenderers scorecard components at any stage from the date of close of the tenders until completion of the contract.

C.3.13 Tender offers will only be accepted if:

- The tenderer or any of its directors/shareholders is not listed on the Register of Tender Defaulters in terms of the Prevention and Combating of Corrupt Activities Act of 2004 as a person prohibited from doing business with the public sector;
- 2. the tenderer does not appear on Transnet's list for restricted tenderers and National Treasury's list of Tender Defaulters;
- 3. the tenderer has fully and properly completed the Compulsory Enterprise Questionnaire and there are no conflicts of interest which may impact on the tenderer's ability to perform the contract in the best interests of the Employer or potentially compromise the tender process and persons in the employ of the state.
- 4. Transnet reserves the right to award the tender to the tenderer who scores the highest number of points overall, unless there are **objective criteria** which will justify the award of the tender to another tenderer. Objective criteria include but are not limited to the outcome of a due diligence exercise to be conducted. The due diligence exercise may take the following factors into account inter alia;

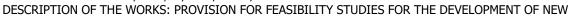
the tenderer:

- a) is not under restrictions, or has principals who are under restrictions, preventing participating in the employer's procurement,
- b) is not undergoing a process of being restricted by Transnet or other state institution that Transnet may be aware of,
- c) can, as necessary and in relation to the proposed contract, demonstrate that he or she possesses the professional and technical qualifications, professional and technical competence, financial resources, equipment and other physical facilities, managerial capability, reliability, experience and reputation, expertise and the personnel, to perform the contract,
- d) has the legal capacity to enter into the contract,

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TRANSNET





- e) is not insolvent, in receivership, under Business Rescue as provided for in chapter 6 of the Companies Act, 2008, bankrupt or being wound up, has his affairs administered by a court or a judicial officer, has suspended his business activities, or is subject to legal proceedings in respect of any of the foregoing,
- f) complies with the legal requirements, if any, stated in the tender data and
- g) is able, in the option of the employer to perform the contract free of conflicts of interest.
- C.3.17 The number of paper copies of the signed contract to be provided by the Employer is 1 (one).

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